

AVMAX ACCESSIBILITY REPORT

2026

Avmax Group Inc.
Avmax Aviation Services Inc.
Avmax Aircraft Leasing Inc.
Condor Aircraft Accessories (2024) Inc.

Accessible Canada Act
Accessible Canada Regulations

GENERAL

The Canadian federal government has committed to a barrier-free Canada by 2040 and has, through the *Accessible Canada Act* (the “**Act**”) and the *Accessible Canada Regulations* (the “**Regulations**”) mandated that federally-regulated entities comply with this commitment. As a federally-regulated entity, Avmax is committed to doing its part to achieve a barrier-free workplace in compliance with the Act and the Regulations, and this accessibility report (the “**Report**”) has been developed as part of Avmax’s compliance process.

The Act contains two key definitions for this Report:

"barrier" means anything – including anything physical, architectural, technological or attitudinal, anything that is based on information or communications or anything that is the result of a policy or a practice – that hinders the full and equal participation in society of persons with an impairment, including a physical, mental, intellectual, cognitive, learning, communication or sensory impairment or a functional limitation."

"disability" means any impairment, including a physical, mental, intellectual, cognitive, learning, communication or sensory impairment – or a functional limitation – whether permanent, temporary or episodic in nature, or evident or not, that, in interaction with a barrier, hinders a person's full and equal participation in society."

Avmax (which for the purposes of this Report includes Avmax Group Inc., Avmax Aviation Services Inc., Avmax Aircraft Leasing Inc., and Condor Aircraft Accessories (2024) Inc.) has approximately 280 Canadian employees spread across five locations in Calgary, Alberta, plus locations in Winnipeg, Manitoba, and Vancouver, British Columbia.

This Report has been prepared to disclose Avmax’s efforts to identify potential barriers, remove or mitigate those barriers, and prevent new barriers from arising.

How Employees, Clients and Members of the Public Can Contact Avmax

Employees, clients and members of the public can contact Avmax to request a copy of this Report, seek information on our feedback process, and provide feedback through any of the means identified below.

- hr@avmax.com
- legal@avmax.com
- Dwayne Dupuis, Senior Vice President, Human Resources and Corporate Services, dwayne.dupuis@avmax.com or
- Bruce Nysetvold, Senior Legal Counsel, bruce.nysetvold@avmax.com

Avmax has also established a confidential whistleblower hotline administered by a third party that can be accessed at:

- 1-866-921-6714
- Avmax.group@integritycounts.ca,
- <https://www.integritycounts.ca/org/Avmax.Group>

How Avmax Has Consulted With Persons With Disabilities

The Act and Regulations require Avmax to consult with persons with disabilities in developing this Report. To this end, Avmax annually identifies employees with self-declared disabilities and seeks input and feedback on Avmax's efforts to identify, remove, and prevent barriers. The consultation process has resulted in improved communication and understanding by Avmax of the challenges faced by staff who experience barriers in the workplace, the clarification of needs of persons with disabilities, and improvement to how Avmax responds to those needs.

Identifying Barriers at Avmax

The Act and Regulations require that Avmax identify, remove, and prevent new barriers in:

- Employment
- The built environment
- Information and communication technologies
- The procurement of goods, services and facilities
- The design and delivery of programs and services and
- Transportation

Avmax has been actively engaged in addressing accessibility issues since 2016, when it rolled out both an Employment Equity Plan (the “**EE Plan**”) and an accessibility plan (the “**Accessibility Plan**”).

Avmax's EE Plan addresses employment equity issues at Avmax, and requires Avmax to monitor compliance and to periodically refresh the plan. It also requires Avmax to develop and maintain the Accessibility Plan.

Avmax's Accessibility Plan was key to identifying and mitigating barriers at the various Avmax worksites. Avmax remains actively engaged in identifying and addressing accessibility issues. The Accessibility Plan is available to Avmax employees on Avmax's global network drive.

All new hires are asked to complete Avmax's Employment Equity Census Survey (the "**Survey**") and all results feed into the Accessibility Plan. Every five years, Avmax also administers the Survey to all employees. The Survey asks individuals whether or not they consider themselves to be a person with a disability, and provides numerous examples of potential disabilities to encourage participation. Avmax's Human Resources group tracks the responses and addresses any disabilities that require accommodation.

Employment

Avmax's recruitment and onboarding processes explicitly asks candidates and new hires if they require accommodations for disabilities. Avmax addresses such disabilities as they are identified, with examples of accommodations including enhanced lighting, standing desks, selection of workspaces in appropriate and accessible locations, and use of speech-to-text and text-to-speech applications. Avmax seeks to foster an environment where staff with disabilities feel empowered to request accommodations for their needs.

Avmax has an accommodation policy (the "**Accommodation Policy**") that is part of the Employee Handbook, and is available to all employees on the Avmax network drive.

The Built Environment

Examples of where Avmax has identified and mitigated accessibility issues in the built environment include:

- Designation and marking of additional handicapped parking stalls at facilities where they were inadequate
- changes to washrooms to facilitate access by wheelchair users
- installation of better lighting for both safety and to assist the visually impaired
- changing out doorknobs to facilitate access for people with limited grip-strength or muscle control

The Accessibility Plan is an evergreen document that requires review every three years. By its terms, the Accessibility Plan requires Avmax to determine if any new barriers have arisen since the last review, and to remove or mitigate those barriers as soon as practicable.

Information and Communication Technologies

Avmax has implemented numerous technical solutions to address barriers in information and communications technologies, such as encouraging staff to use Microsoft Teams where doing so will help address staff mobility issues, physical access limitations, or where its real-time speech-to-text capabilities will help address deafness and hard of hearing barriers.

Avmax continues to monitor its staff needs both formally through the Survey and onboarding processes, and informally through a culture of inclusiveness and awareness.

The Procurement of Goods, Services and Facilities

Avmax—including staff engaged in the procurement process—actively monitors its work environment for barriers. Avmax is also committed to ensuring that goods, services, and facilities procured by Avmax do not create new barriers or conflict with the company's success in identifying and removing or mitigating barriers.

The Design and Delivery of Programs and Services

Avmax monitors accessibility issues in the design and delivery of programs and services, and seeks to ensure that no barriers remain unmitigated. Programs and services are provided using media that is accessible by visually impaired or hard-of-hearing employees.

Transportation

Avmax is not involved in the transportation of passengers, so potential barriers in transportation are only incidental to the work of Avmax's own staff. Avmax has ensured that there are sufficient handicapped parking spaces at each of its locations, and is committed to meeting any identified and requested accommodations.

Avmax Policies, Programs, Practices and Services to Eliminate and Prevent Barriers

As noted above, Avmax is actively engaged in identifying, eliminating, mitigating, and preventing barriers. These efforts are demonstrated through the Employment Equity Plan, the Accessibility Plan, the Employment Equity Survey, and the Accommodation Policy.

In addition, Avmax fosters a culture that encourages employees to be open and honest in their identification and disclosure of barriers. Avmax is keen to address those needs through barrier removal and accommodation.

Short-Term Accessibility Goals

Avmax has mitigated or removed all identified accessibility barriers, continues to monitor the working environment for potential barriers, and responds promptly when barriers are identified. The Accommodation Policy explicitly outlines the responsibilities of the company, its supervisory personnel, and individual employees and applicants.

Long-Term Accessibility Goals

Avmax is committed to the ongoing identification and elimination or mitigation of barriers, and to maintaining and growing its culture of accessibility. This long-term cultural objective is to continue to foster an environment where all workers and guests are encouraged to provide information and feedback regarding actual barriers and potential barriers, and actively participate with the company in removing or mitigating those barriers.

Available Resources at Avmax

In addition to the information provided herein, Avmax has established an Accommodation Policy which is available to all employees on the Avmax server as part of the Employee Policy Manual. The Accommodation Policy makes it clear that Avmax is obligated to:

- Identify and eliminate barriers
- Regularly review policies and practices
- Advise job applicants of their right to accommodation
- Provide accommodation in a timely, confidential, and sensitive manner

In addition, the Accommodation Policy specifies the roles of supervisors at Avmax:

- Foster an inclusive and accessible work environment
- Identify and eliminate barriers
- Deal with accommodation requests in a timely, confidential, and sensitive manner
- Working with staff to provide for their required accommodation
- Providing assistance and information on accommodation to staff
- Reaching out to people who may need accommodation but cannot or do not articulate the need

The Accommodation Policy also provides instructions to staff on how to seek and receive necessary accommodation and makes it clear that requests for accommodation will not in any way prejudice an applicant's employment prospects, or an employee's job or advancement prospects.

Accessibility Training

As part of the onboarding process at Avmax, new hires are required to take policy training on the Employee Handbook, which includes the Accommodation Policy. This training ensures that new hires will be familiar with the Accommodation Policy, will understand Avmax's commitment to complying with these obligations, and will be familiar with the role they can play in ensuring that Avmax personnel enjoy a barrier-free environment.

Accessibility and Avmax Culture

Accessibility culture begins at Avmax with the initial interview process. Avmax asks candidates if they need accommodations for the interview process, and also makes it clear that a request for accommodation will not be a factor in the hiring decision. This is a benefit to both parties: Candidates who may benefit from accommodations (such as wheelchair access) are immediately assured that Avmax is an accessible work environment that will accommodate their disabilities; and Avmax is able to collect information regarding candidates who may help the company achieve its employment equity objectives. This culture of accommodation continues during the onboarding process where employees are required to read the Employee Policy Manual, which includes the Accommodation Policy, and continues throughout the employment relationship with the assurance that Avmax and its supervisory staff are constantly vigilant in the identification and elimination of barriers.

CONSULTATIONS

In preparing the initial report in early 2024, Avmax took information from its Employment Equity Census Survey and sought input from Human Resources to identify staff who had self-disclosed disabilities. A representative from Legal Services sent an email to the identified individuals in which they were told of the need for this Report and were given a brief summary of the company's needs. They were asked if they were willing to provide feedback, then they were asked about their disability, their accessibility experience at Avmax, any remaining barriers, and whether Avmax could do better at addressing their concerns. Feedback was reviewed by Human Resources and Legal Services, and any concerns were fully addressed.

In 2025 and 2026, Avmax continued to address all requests for accommodations, up to the point of undue hardship. Requests have not been frequent, but accommodations have included modified duties, modified work hours, and changes to work location. Avmax conducts exit interviews and no negative feedback has been received regarding disabilities or accommodations.